# How to Recruit and Retain Your Sales A-Team

#### **Charity Huff, Managing Partner**

**Maroon Ventures** 





#### **Recruiting Tactics of the Past Won't Work in Today's Reality**

And, we need talented sales professionals more than ever



Only 24% of local leaders agree that they are adequately staffed to meet their digital revenue goals.



53% of the local leaders did not agree that their staff is adequately trained to reach digital revenue goals.



Talent recruitment/retention was the #1 challenge cited by CEOs, VPs of Digital and local leaders across the board.



The employee net promoter score of 3, for much of our industry.



LMA, 2/2018: The Big Disconnect in Local Media – How Can We Fix It?



#### How To Fix it? Make a Promise…. And Keep It.

#### Market the Opportunity to Potential, Passive Sales Talent





Differentiate Your Opportunity from Competitive Positions

#### Fulfill Your Promise Once They are On-Board





Define Your Ideal Sales Person Build a "Customer Persona"

- Why they would find value in working for Your Brand?
- How will they find out about new positions with Your Brand?
- Who are competitors trying to recruit the same high caliber people?
- What is Your promise to new hires?
- What it will be like during the interview process?
- What the on-boarding for a new hire will look like?
- What compensation and benefits does this person expect from a role within Your Organization?

#### **Elevator Pitch to The Ideal Sales Professional**

## Make a difference at McClatchy

As a member of the McClatchy family, you are part of a flexible, empowering, and exciting culture dedicated to creating a work/life balance and consistent opportunities for growth—a place where you have a voice and the ability to impact our future.





## **Use the Right Marketing**

Multimedia Salespersor	<b>1</b> #NMR-5194	公 [	
🕈 Petoskey, Ml	ALL ADDRESSES Petoskey, MI	<b>REQ NUM</b> NMR-5194	VIRTUAL/REMOTE
Job Title		Location	
Multimedia Salesperson		PNR Petoskey-V5900	
Full-Time/Part Time		Job Description	
Full-time		online advertising to ne	he newspaper by selling both print and ew and existing customers. Develop ious types of businesses and provide vice.
		Essential Functions: * Sell print and online advertising to customers	
		* Meet with customers to determine business objectives, develop	
		sales proposals to help	them meet objectives



#### **Use the Right Marketing**

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Please join us in welcoming our newest classes of Premise hires.

Welcome to the team! - Alyssa, George, Gretel, Alex, Shane, Michaela, Christopher, Chris, Ashley, Elliott, Joshua, Dani, Paul, Jake, Rachel, Rubin, Mya, Stephanie, Carnel, Tiffany, George, Shawn, Laurie, Sean, Carmen, Jasun, Armando, Logan, Debra, and Dean



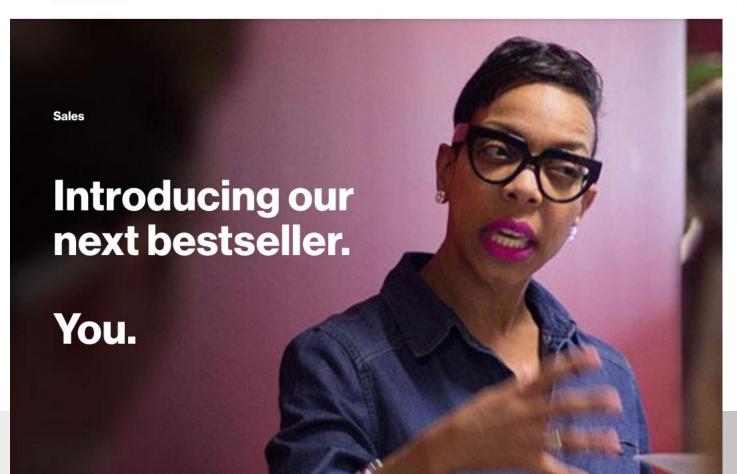


#### **Use the Right Marketing**



Our Company Responsibility News Investors Careers

Career Areas Working Here College Students Military Locations Events FAQs









## **Your Promise to Potential Employees**

## Job description

So what does all of this mean for YOU? - A LARGE earning potential in a fast-paced, booming industry with plenty of opportunities for advancement.

#### As a Digital Account Executive You Will Enjoy

- Significant Base Salary
- Generous Productivity Bonuses
- UNCAPPED Commissions
  - Expense Allowance for your car and cell phone
- Portfolio of Digital clients
- Proven successful approach for prospecting and finding new business
  Proprietary Tools to help you prove why a prospective clients needs
  - increased Digital Marketing
    - provides a dedicated approach and ideal prospects to call upon

#### every day

- Company supplied iPad Pro to share a modern Sales Presentation with
- >prospective clients
- A Salesforce based company

Seniority Level Associate

#### Industry

Marketing and Advertising, Online Media, Internet

Employment Type Full-time

Job Functions Marketing, Sales

#### **Hiring Process**

HR Screening should include an assessment of the candidates sales skills

With assessment as input, the hiring manager can dig into scenarios, skill areas of concern, and past experience

Cultural fit is as important as skill set

## **On-Boarding Plan**



Multiple weeks of of hands-on, real world coaching and mentoring from their peers and their manager, coupled with audience & solution offering training.



Sales enablement tools that facilitate efficiency & accountability.



Check points to ensure they have mastered each component of what makes your brand, offering, audience unique in the marketplace.



Charity Huff, Managing Partner chuff@maroonventures.com